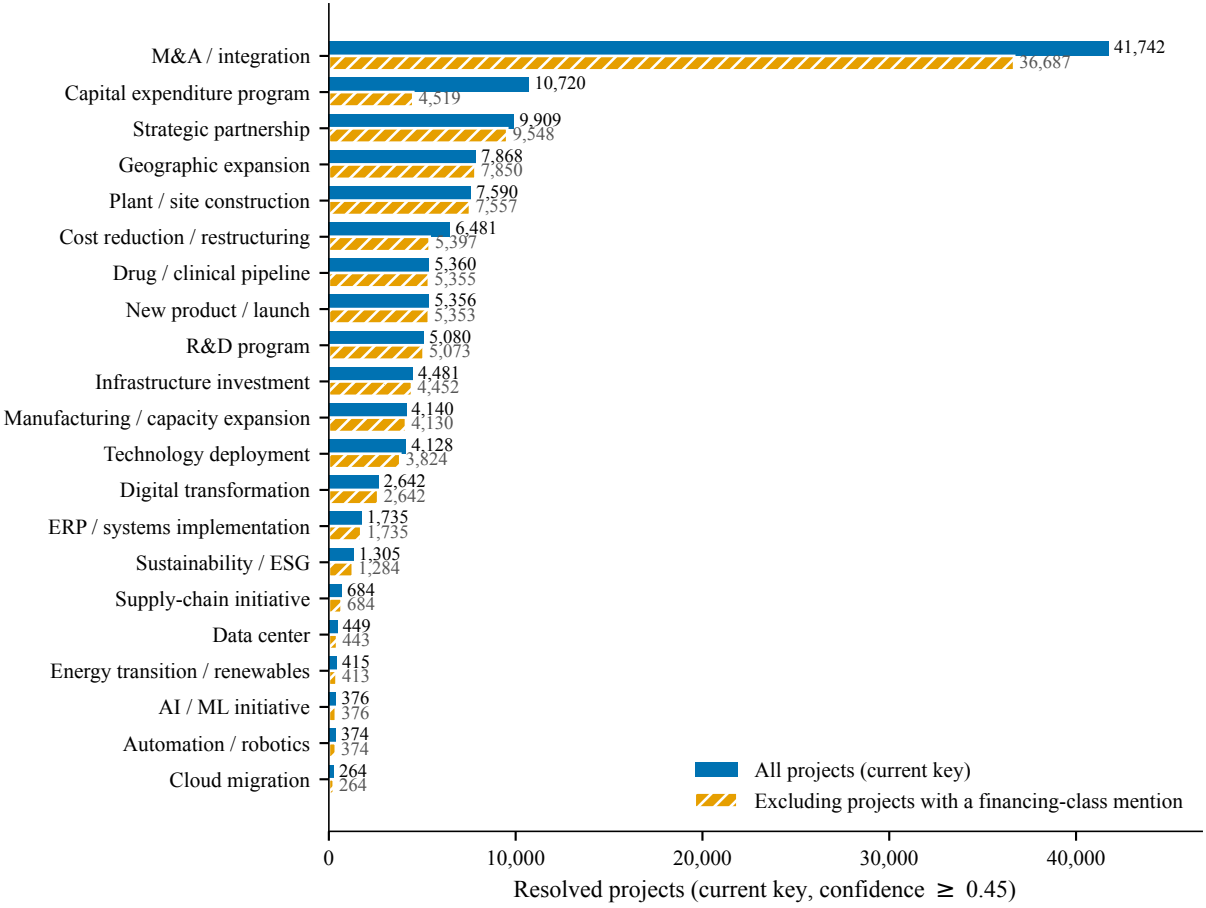

M&A / integration
41,742
36,687
Capital expenditure program
10,720
4,519
Strategic partnership
9,909
9,548
Geographic expansion
7,868
7,850
Plant / site construction
7,590
7,557
Cost reduction / restructuring
6,481
5,397
Drug / clinical pipeline
5,360
5,355
New product / launch
5,356
5,353
R&D program
5,080
5,073
Infrastructure investment
4,481
4,452
Manufacturing / capacity expansion
4,140
4,130
Technology deployment
4,128
3,824
Digital transformation
2,642
2,642
ERP / systems implementation
1,735
1,735
Sustainability / ESG
1,305
1,284
Supply-chain initiative
684
684
Data center
449
443
Energy transition / renewables
415
413
AI / ML initiative
376
376
Automation / robotics
374
374
Cloud migration
264
264
All projects (current key)
Excluding projects with a financing-class mention
0
10,000
20,000
30,000
40,000
Resolved projects (current key, confidence ≥ 0.45)